FINANCIAL STATEMENTS



For the Year Ended December 31, 2013 With Summarized Financial Information for 2012

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# **INDEPENDENT AUDITOR'S REPORT**

To the Board of Directors Grassroot Soccer, Inc. Norwich, Vermont

We have audited the accompanying financial statements of Grassroot Soccer, Inc. (GRS), which comprise the statement of financial position as of December 31, 2013, and the related statements of activities and change in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of GRS as of December 31, 2013, and the change in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

# **Report on Summarized Comparative Information**

We have previously audited GRS's 2012 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated September 25, 2013. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2012, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Jelman Rozenberg & Freedman

June 11, 2014

# STATEMENT OF FINANCIAL POSITION AS OF DECEMBER 31, 2013 WITH SUMMARIZED FINANCIAL INFORMATION FOR 2012

# ASSETS

|   | 2013  | 2012   |
|---|---|--|
| CURRENT ASSETS  |   |  |
| Cash and cash equivalents<br>Employee and partner advances<br>Grants and contracts receivable (Note 2)<br>Contributions receivable<br>Inventory   | 179,425<br>2,156,064<br>650,813<br>107,667            | <pre>\$ 1,474,098<br/>142,073<br/>2,038,498<br/>509,461<br/>111,115<br/>20 505</pre> |
| Prepaid expenses  | 67,452  | 60,565   |
| Total current assets  | 4,137,431   | 4,335,810  |
| FIXED ASSETS  |   |  |
| Furniture and equipment<br>Computer equipment<br>Vehicles<br>Leasehold improvements<br>Software   | 25,246<br>76,574<br>70,920<br>12,805<br><u>40,845</u> | 25,246<br>82,869<br>76,107<br>12,805<br><u>40,845</u>                                |
| Less: Accumulated depreciation and amortization   | 226,390<br><u>(186,901</u> )                          | 237,872<br>(188,001)   |
| Net fixed assets  | 39,489  | 49,871   |
| OTHER ASSETS  |   |  |
| Deposits<br>Grants and contracts receivable, net of current portion<br>and discount of \$44,905 and \$50,234 in 2013 and<br>2012, respectively (Note 2)<br>Contributions receivable, net of current portion and<br>discount of \$23,360 in 2012 | 28,280<br>1,155,126<br>                               | 24,545<br>1,064,012<br><u>476,640</u>  |
| Total other assets  | 1,183,406   | 1,565,197  |
| TOTAL ASSETS (Note 8)   | \$ <u>5,360,326</u>                                   | \$ <u>5,950,878</u>  |
| LIABILITIES AND NET ASSETS  |   |  |
| CURRENT LIABILITIES   |   |  |
| Accounts payable and accrued liabilities  | \$ <u>203,682</u>                                     | \$ <u>104,439</u>  |
| NET ASSETS  |   |  |
| Unrestricted<br>Temporarily restricted (Note 4)   | 204,480<br><u>4,952,164</u>                           | 891,681<br>4,954,758   |
| Total net assets  | 5,156,644   | 5,846,439  |
| TOTAL LIABILITIES AND NET ASSETS (Note 8)   | \$ <u>5,360,326</u>                                   | \$ <u>5,950,878</u>  |

See accompanying notes to financial statements.

# STATEMENT OF ACTIVITIES AND CHANGE IN NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2013 WITH SUMMARIZED FINANCIAL INFORMATION FOR 2012

|   |                      | 2012                      |                     |                     |
|---|----------------------|---------------------------|---------------------|---------------------|
| REVENUE   | Unrestricted         | Temporarily<br>Restricted | Total               | Total               |
| Grants and contracts  | \$ 67,679            | \$ 4,685,488              | \$ 4,753,167        | \$ 5,190,983        |
| Contributions   | 1,672,323            | 159,528                   | 1,831,851           | 2,145,506           |
| Special events<br>In-kind contributions                       | 803,325              | 1,607<br>151,451          | 804,932<br>151,451  | 354,124<br>68,269   |
| Other   | 33,421               | 24,943                    | 58,364              | 41,237              |
| Interest income   | 6,041                | _                         | 6,041               | 9,041               |
| Net assets released from donor                                | E 066 001            | (5.066.001)               |                     |                     |
| restrictions (Note 5)   | 5,066,901            | (5,066,901)               |                     |                     |
| Total revenue (Note 8)  | 7,649,690            | (43,884)                  | 7,605,806           | 7,809,160           |
| EXPENSES (Note 7)   |                      |                           |                     |                     |
| Program Services  | 5,846,978            |                           | 5,846,978           | 4,851,054           |
| Supporting Services:<br>Management and General<br>Fundraising | 1,399,645<br>995,778 |                           | 1,399,645<br>       | 1,691,066<br>       |
| Total supporting services                                     | 2,395,423            |                           | 2,395,423           | 2,477,299           |
| Total expenses  | 8,242,401            | <u> </u>                  | 8,242,401           | 7,328,353           |
| Change in net assets before other item                        | (592,711)            | (43,884)                  | (636,595)           | 480,807             |
| OTHER ITEM  |                      |                           |                     |                     |
| Currency gain (loss) (Note 8)                                 | (94,490)             | 41,290                    | (53,200)            | (47,204)            |
| Change in net assets  | (687,201)            | (2,594)                   | (689,795)           | 433,603             |
| Net assets at beginning of year                               | 891,681              | 4,954,758                 | 5,846,439           | 5,412,836           |
| NET ASSETS AT END OF YEAR                                     | \$ <u>204,480</u>    | \$ <u>4,952,164</u>       | \$ <u>5,156,644</u> | \$ <u>5,846,439</u> |

# STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2013 WITH SUMMARIZED FINANCIAL INFORMATION FOR 2012

|                               |              | 2012         |             |              |              |
|-------------------------------|--------------|--------------|-------------|--------------|--------------|
|                               |              |              |             |              |              |
|                               | Program      | Management   | Total       | Total        |              |
|                               | Services     | and General  | Fundraising | Expenses     | Expenses     |
| Salaries and related benefits |              |              |             |              |              |
| (Note 9)                      | \$ 1,823,552 | \$ 1,222,790 | \$ 668,067  | \$ 3,714,409 | \$ 3,278,540 |
| Subgrant expense              | 1,099,658    | -            | -           | 1,099,658    | 422,606      |
| Contract labor                | 834,916      | 6,558        | 18,116      | 859,590      | 886,552      |
| Travel                        | 515,078      | 28,551       | 116,985     | 660,614      | 649,467      |
| Program supplies              | 360,910      | 40           | 22          | 360,972      | 384,275      |
| Occupancy (Note 3)            | 218,901      | 29,546       | 31,582      | 280,029      | 291,500      |
| Meeting expense               | 224,965      | 17,928       | 13,798      | 256,691      | 298,064      |
| Professional fees             | 155,020      | 21,618       | 15,632      | 192,270      | 280,124      |
| Telecommunications            | 114,028      | 6,941        | 9,875       | 130,844      | 149,445      |
| Printing and reproduction     | 107,668      | 4,236        | 8,916       | 120,820      | 136,438      |
| Other expenses                | 78,444       | 4,242        | 5,045       | 87,731       | 47,767       |
| Supplies/equipment            | 62,393       | 12,559       | 10,202      | 85,154       | 110,107      |
| Dues and subscriptions        | 15,966       | 8,500        | 46,164      | 70,630       | 62,221       |
| Insurance                     | 39,630       | 12,515       | 6,909       | 59,054       | 52,719       |
| Repairs and maintenance       | 38,033       | 2,906        | 2,472       | 43,411       | 55,194       |
| Education and training        | 40,433       | 1,046        | 618         | 42,097       | 25,952       |
| Equipment rental              | 39,273       | 1,139        | 622         | 41,034       | 36,409       |
| Bank fees and service charges | 16,311       | 3,831        | 17,395      | 37,537       | 34,409       |
| Advertising                   | 26,993       | 1,619        | 6,273       | 34,885       | 31,046       |
| Depreciation and amortization | 14,812       | 9,932        | 5,426       | 30,170       | 50,307       |
| License and permits           | 10,295       | 2,300        | 7,565       | 20,160       | 16,659       |
| Postage and delivery          | 9,699        | 848          | 4,094       | 14,641       | 28,552       |
| TOTAL                         | \$ 5,846,978 | \$ 1,399,645 | \$ 995,778  | \$ 8,242,401 | \$ 7,328,353 |

# STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2013 WITH SUMMARIZED FINANCIAL INFORMATION FOR 2012

| CASH FLOWS FROM OPERATING ACTIVITIES  | <br>2013   | <br>2012   |
|---|--|--|
| Change in net assets  | \$<br>(689,795)  | \$<br>433,603  |
| Adjustments to reconcile change in net assets to<br>net cash used by operating activities:  |  |  |
| Depreciation and amortization<br>Gain on sale of fixed assets<br>Donated inventory received<br>Donated inventory disbursed<br>Change in discount on long-term receivables | 30,170<br>(5,135)<br>(151,451)<br>154,899<br>(28,689)  | 50,307<br>(2,762)<br>(68,269)<br>181,882<br>73,594     |
| (Increase) decrease in:<br>Employee and partner advances<br>Grants and contracts receivable<br>Contributions receivable<br>Prepaid expenses<br>Deposits                   | (37,352)<br>(203,351)<br>358,648<br>(6,887)<br>(3,735) | (50,747)<br>(391,878)<br>(485,788)<br>4,102<br>(2,683) |
| Increase (decrease) in:<br>Accounts payable and accrued liabilities   | <br>99,243   | <br>(76,695)   |
| Net cash used by operating activities   | <br>(483,435)  | <br>(335,334)  |
| CASH FLOWS FROM INVESTING ACTIVITIES  |  |  |
| Purchase of fixed assets<br>Proceeds from sale of fixed assets  | <br>(27,534)<br><u>12,881</u>                          | <br>(17,873)<br><u>4,452</u>                           |
| Net cash used by investing activities   | <br>(14,653)   | <br>(13,421)   |
| Net decrease in cash and cash equivalents   | (498,088)  | (348,755)  |
| Cash and cash equivalents at beginning of year  | <br>1,474,098  | <br>1,822,853  |
| CASH AND CASH EQUIVALENTS AT END OF YEAR  | \$<br>976,010  | \$<br><u>1,474,098</u>                                 |

#### NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2013

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION

Organization -

Grassroot Soccer, Inc. (GRS) is a non-profit organization, incorporated in the State of New Mexico. The mission is to use the power of soccer in the fight against AIDS to provide African youth with the knowledge, skills and support to live HIV free. GRS trains role models (pro players, coaches, youth players, etc.) to get the message out about healthy behavior and the risks of HIV to increase awareness and change behaviors.

Basis of presentation -

The accompanying financial statements are presented on the accrual basis of accounting, and in accordance with FASB ASC 958, *Not-for-Profit Entities*.

The financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with GRS's financial statements for the year ended December 31, 2012, from which the summarized information was derived.

Cash and cash equivalents -

GRS considers all cash and other highly liquid investments with initial maturities of three months or less to be cash equivalents.

Bank deposit accounts are insured by the Federal Deposit Insurance Corporation ("FDIC") up to a limit of \$250,000. At times during the year, GRS maintains cash balances in excess of the FDIC insurance limits. Management believes the risk in these situations to be minimal.

GRS had \$446,943 of cash and cash equivalents held in accounts in foreign countries at December 31, 2013. The majority of these funds are uninsured.

Foreign currency translation -

The dollar ("Dollars") is the functional currency for GRS operations. Transactions in currencies other than U.S. Dollars are translated into Dollars at the rate of exchange in effect during the month of the transaction. Current assets and liabilities denominated in non-U.S. currency are translated into Dollars at the exchange rate in effect at the date of the Statement of Financial Position.

Receivables -

Receivables approximate fair value. Management considers all amounts to be fully collectible. Accordingly, an allowance for doubtful accounts has not been established.

Contributions receivable are written unconditional promises to make future payments and are recognized as revenue in the period pledged. Contribution payments extending beyond one year are discounted to recognize the present value of future cash flows and in subsequent years, this discount is accreted and recorded as additional contribution revenue in accordance with donor-imposed restrictions.

Grants receivable are recorded at their net realizable value, which approximates fair value. Grants receivable that are expected to be collected in future years are recorded at fair value, measured as the present value of their future cash flows. The discounts on these amounts are computed using risk-adjusted interest rates applicable to the years in which the promises are received. Amortization of the discounts is included in grants and contract revenue.

#### NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2013

# 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

#### Fixed assets -

Fixed assets in excess of \$500 are capitalized and are stated at cost. Fixed assets are depreciated on a straight-line basis over the estimated useful lives of the related assets, generally three to five years. Leasehold improvements are amortized over the remaining life of the lease. The cost of maintenance and repairs is recorded as expenses are incurred. Fixed assets purchased with Federal funds are expensed and charged to the corresponding program.

#### Income taxes -

GRS is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for income taxes has been made in the accompanying financial statements. GRS is not a private foundation.

#### Uncertain tax positions -

For the year ended December 31, 2013, GRS has documented its consideration of FASB ASC 740-10, *Income Taxes*, that provides guidance for reporting uncertainty in income taxes and has determined that no material uncertain tax positions qualify for either recognition or disclosure in the financial statements.

The Federal Form 990, *Return of Organization Exempt from Income Tax*, is subject to examination by the Internal Revenue Service, generally for three years after it is filed.

#### Inventory -

Inventory consists of donated sport apparel, shoes and other materials, which are recorded at fair market value as of the date of donation. The inventory is disbursed on an as needed basis.

# Net asset classification -

The net assets are reported in two self-balancing groups as follows:

- Unrestricted net assets include unrestricted revenue and contributions received without donor-imposed restrictions. These net assets are available for the operation of GRS and include both internally designated and undesignated resources.
- Temporarily restricted net assets include revenue and contributions subject to donorimposed stipulations that will be met by the actions of GRS and/or the passage of time. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Activities and Change in Net Assets as net assets released from restrictions.

#### Grants, contributions and contracts -

Grants and contributions are recorded as revenue in the year notification is received from the donor. Grants and contributions are recognized as unrestricted support only to the extent of actual expenses incurred in compliance with the donor-imposed restrictions and satisfaction of time restrictions. Grants and contributions received in excess of expenses incurred are shown as temporarily restricted net assets in the accompanying financial statements. Contracts are recorded as unrestricted revenue as reimbursable costs are incurred.

In-kind contributions -

In-kind contributions consisted of donated inventory, which has been included in temporarily restricted net assets and will be released upon sale or distribution of the items.

### NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2013

# 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION (Continued)

In-kind contributions (continued) -

Donated computers and vehicles received in prior years have been included in temporarily restricted net assets in the accompanying financial statements and are being released based on depreciation expense each year.

Volunteer services -

GRS receives a significant amount of donated time from various volunteers. These donated services are not reflected in the accompanying financial statements since these services do not meet the criteria for recognition as contributed services.

Use of estimates -

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

Functional allocation of expenses -

The costs of providing the various programs and other activities have been summarized on a functional basis in the Statement of Activities and Change in Net Assets. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

# 2. GRANTS AND CONTRACTS RECEIVABLE

As of December 31, 2013, contributors to GRS have made written promises to give \$3,356,095 in grants and contracts, which are due as follows:

| TOTAL GRANTS AND CONTRACTS RECEIVABLE                | \$ <u>3,311,190</u> |
|--|---------------------|
| Total  | 3,356,095           |
| Less: Allowance to discount balance to present value | <u>(44,905</u> )    |
| Less than one year                                   | \$ 2,156,064        |
| One to five years                                    | <u>1,200,031</u>    |

# 3. LEASE COMMITMENT

In June 2008, GRS entered into a lease agreement for office space commencing July 1, 2008 and expiring July 1, 2013. During 2011, the lease was extended through July 1, 2018 under the same terms and conditions of the existing agreement. GRS entered into various lease agreements in foreign countries for office space and intern housing through 2014. Future minimum commitments are as follows:

# Year Ending December 31,

| 2014 | \$  | 195,480        |
|------|-----|----------------|
| 2015 |     | 74,883         |
| 2016 |     | 70,687         |
| 2017 |     | 66,328         |
| 2018 | -   | 32,438         |
|      | \$_ | <u>439,816</u> |

# NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2013

## 3. LEASE COMMITMENT (Continued)

Occupancy expense, including short-term lease agreements in foreign countries, utilities and storage space, totaled \$280,029 for the year ended December 31, 2013.

#### 4. TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets consisted of the following at December 31, 2013:

| Ukraine                                 | 206,584             |
|---|---------------------|
| Malawi                                  | 174,978             |
| Tanzania                                | 100,049             |
| Equatorial Guinea                       | 96,267              |
| Global                                  | 61,159              |
| Senegal                                 | 20,000              |
| Peace Corps Zambia                      | 14,540              |
| Botswana                                | 12,215              |
| Brazil                                  | <u>4,248</u>        |
| TOTAL TEMPORARILY RESTRICTED NET ASSETS | \$ <u>4,952,164</u> |

# 5. NET ASSETS RELEASED FROM RESTRICTIONS

The following temporarily restricted net assets were released from donor restrictions by incurring expenses, which satisfied the restricted purposes specified by the donors:

| South Africa                                | \$ 1,508,352        |
|---|---------------------|
| Zambia                                      | 742,373             |
| Ukraine                                     | 668,220             |
| Zimbabwe                                    | 628,253             |
| Nigeria                                     | 506,412             |
| United States of America                    | 493,131             |
| Global                                      | 166,774             |
| Tanzania                                    | 127,783             |
| Equatorial Guinea                           | 105,691             |
| Brazil                                      | 35,276              |
| Ethiopia                                    | 19,377              |
| Malawi                                      | 15,668              |
| Peace Corps South Africa                    | 11,658              |
| Ghana                                       | 9,513               |
| El Salvador                                 | 7,325               |
| Swaziland                                   | 5,219               |
| Kenya                                       | 4,226               |
| Jamaica                                     | 4,070               |
| Peace Corps Zambia                          | 3,460               |
| Lesotho                                     | 3,202               |
| Botswana                                    | 918                 |
| TOTAL NET ASSETS RELEASED FROM RESTRICTIONS | \$ <u>5,066,901</u> |

#### NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2013

# 6. CONTINGENCY

GRS receives grants from various agencies of the United States Government. Such grants are subject to audit under the provisions of OMB Circular A-133. The ultimate determination of amounts received under the United States Government grants is based upon the allowance of costs reported to and accepted by the United States Government as a result of the audits.

Audits in accordance with the provisions of OMB Circular A-133 have been completed for all required fiscal years through 2013. Management is of the opinion that no material liability will result from such audits.

## 7. EXPENSES - BY SEGMENT

The following is a detail of expenses by country for the year ended December 31, 2013:

|                               | South<br>Africa     |             | Zambia   | <u>_</u> | imbabwe | Global<br>Operations | Total<br>Expenses   |
|-------------------------------|---------------------|-------------|----------|----------|---------|----------------------|---------------------|
| Salaries and related benefits | \$1,206,412         | \$          | 522,074  | \$       | 570,365 | \$ 1 415 558         | \$ 3,714,409        |
| Subgrant expense              | 5,578               | Ψ           | 31,929   | Ψ        | -       | 1,062,151            | 1,099,658           |
| Contract labor                | 494,879             |             | 212,760  |          | 110,054 | 41,897               | 859,590             |
| Travel                        | 208,282             |             | 114,726  |          | 67,363  | 270,243              | 660,614             |
| Program supplies              | 135,257             |             | 91,602   |          | 35,824  | 98,289               | 360,972             |
| Occupancy                     | 116,215             |             | 24,613   |          | 19,723  | 119,478              | 280,029             |
| Meeting expense               | 94,572              |             | 64,552   |          | 35,471  | 62,096               | 256,691             |
| Professional fees             | 71,764              |             | 21,952   |          | 28,427  | 70,127               | 192,270             |
| Telecommunications            | 58,577              |             | 29,633   |          | 13,110  | 29,524               | 130,844             |
| Printing and reproduction     | 32,197              |             | 51,389   |          | 8,556   | 28,678               | 120,820             |
| Other expenses                | 3,970               |             | 11,033   |          | 488     | 72,240               | 87,731              |
| Supplies/equipment            | 30,969              |             | 13,316   |          | 25,875  | 14,994               | 85,154              |
| Dues and subscriptions        | 460                 |             | 2,628    |          | 405     | 67,137               | 70,630              |
| Insurance                     | 26,618              |             | 1,188    |          | 957     | 30,291               | 59,054              |
| Repairs and maintenance       | 23,004              |             | 11,423   |          | 4,991   | 3,993                | 43,411              |
| Education and training        | 16,455              |             | 20,242   |          | 5,353   | 47                   | 42,097              |
| Equipment rental              | 4,753               |             | 22,102   |          | 10,955  | 3,224                | 41,034              |
| Bank fees and service charges | 7,193               |             | 1,434    |          | 7,158   | 21,752               | 37,537              |
| Advertising                   | 2,309               |             | 2,736    |          | 8,918   | 20,922               | 34,885              |
| Depreciation and amortization | 7,145               |             | 7,475    |          | 7,216   | 8,334                | 30,170              |
| License and permits           | 4,172               |             | 3,324    |          | 1,825   | 10,839               | 20,160              |
| Postage and delivery          | 2,859               | _           | 346      | _        | 797     | 10,639               | 14,641              |
| TOTAL                         | \$ <u>2,553,640</u> | \$ <u>1</u> | ,262,477 | \$_      | 963,831 | \$ <u>3,462,453</u>  | \$ <u>8,242,401</u> |

GRS Global Operations -

GRS global operations consist of costs incurred at GRS offices in the United States and Europe as well as costs incurred for partner led programs in various countries where GRS provides technical assistance.

#### NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2013

# 7. EXPENSES - BY SEGMENT (Continued)

The following is a detail of expenses for the year ended December 31, 2013:

| United States of America<br>Unallocated*<br>Ukraine<br>Nigeria<br>Tanzania<br>Equatorial Guinea<br>Europe<br>Brazil<br>Ethiopia<br>Malawi<br>Peace Corps South Africa<br>Peace Corps Zambia<br>Ghana<br>El Salvador<br>Swaziland<br>Kenya<br>Jamaica<br>Lesotho<br>Dominican Republic<br>Senegal<br>Botswana<br>Namibia | $\begin{array}{c ccccc} \$ & 1,150,690 \\ & 783,434 \\ & 647,830 \\ & 501,042 \\ & 117,170 \\ & 101,626 \\ & 38,171 \\ & 31,064 \\ & 16,305 \\ & 14,407 \\ & 14,278 \\ & 7,312 \\ & 6,988 \\ & 6,212 \\ & 6,054 \\ & 5,341 \\ & 3,441 \\ & 2,882 \\ & 2,641 \\ & 2,112 \\ & 1,433 \\ & 1,272 \end{array}$ |
|---|---|
| Marnibla<br>Morocco<br>Cameroon   | 713   |
| TOTAL   | \$ <u>3,462,453</u>   |

\* Unallocated expenses consist of costs incurred for projects that benefit multiple countries and/or where allocation to a specific county cannot be identified.

# 8. FOREIGN OPERATIONS

GRS maintains facilities in South Africa, Zambia, Zimbabwe and Europe, as well as administers programs in several other foreign countries via relationships with implementing partners. As of December 31, 2013, GRS had current assets, including cash, receivables, prepaid expenses and inventories to be utilized for overseas operations totaling \$3,916,104. Additionally, property and equipment, net of accumulated depreciation, amounted to \$26,579. Liabilities in other countries totaled \$127,543. Total support and revenue received for foreign operations amounted to \$5,040,403 for the year ended December 31, 2013.

Foreign currency transaction gains (losses), resulting from exchange rate fluctuations on transactions denominated in a currency other than the functional currency, totaled \$53,200 in 2013, and have been reported separately in the accompanying Statement of Activities and Change in Net Assets.

#### NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2013

## 9. RETIREMENT PLAN

Effective March 1, 2011, GRS implemented a defined contribution 401(k) plan to provide retirement benefits to its employees. Employees are eligible to receive any matching or discretionary contributions after one year of service and the plan has a four-year graded vesting schedule. Matching contributions are determined annually by GRS as a fixed percentage of salary for all participating employees. Discretionary contributions are determined annually by GRS and are allocated based on the employee's salary as a percentage of the total organizational salary. GRS did not elect any matching or discretionary contributions as of December 31, 2013.

### 10. LINE OF CREDIT

In August 2013, GRS opened a line of credit with a financial institution for \$600,000 that expires in August 2014. Interest on the line of credit balance shall bear the prime rate plus .5%, but in no case less than 4% per annum. There was no outstanding balance on the line of credit as of December 31, 2013.

## 11. SUBSEQUENT EVENTS

In preparing these financial statements, GRS has evaluated events and transactions for potential recognition or disclosure through June 11, 2014, the date the financial statements were issued.